

"A Foundation For Our Future Generations"



The 5 Maa-nulth First Nations

- Huu-ay-aht First Nations
- Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations
- Toquaht First Nations
- Uchucklesaht Tribe
- Yuulu?i?ath First Nation

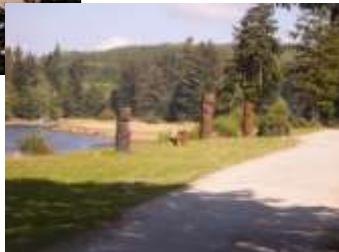
Home communities are close to Bamfield, Ucluelet, Alberni Inlet and Kyuquot. In most Nations, between 60 and 90% of members reside away from home.

Total population: approx. 2,500





 Maa-nulth First Nations



Key Dates

- October 3, 2003: Signed Maa-nulth Agreement in Principle
- December 2006: initialed Final Agreement
- July and October 2007: each Maa-nulth First Nations ratified Final Agreement (approval ranged 71 to 97%)
- Effective Date – April 2011



Keeping warm by the Indian Act Fire!
March 31, 2011, 11:45 pm



Final Agreement Votes



Final Agreement Voting

- Very strict voting process (preceded by an enrolment process)
- Rules agreed by all Parties
- Independent electoral officer (arms length)
- Tripartite Ratification Committee – separate from communications team and First Nations



Maa-nulth Voting

	Vote*	Eligible Voters	Requirements for Approval	Example
Voting Date 1	1) Constitution Vote	<ul style="list-style-type: none"> Enrolled 16 years + as of date of Treaty and Band Votes 	<ul style="list-style-type: none"> 50% + one of those who cast a ballot 	<p>200 eligible voters</p> <p>Example 1: If 80 vote, 41 must vote in favour</p> <p>Example 2: If 160 vote, 81 must vote in favour</p>
Voting Date 2	2) Band Assets Vote	<ul style="list-style-type: none"> Indian Act list (Indian Status members) 16 years + 	<ul style="list-style-type: none"> 50% must cast a ballot and of those, 50% plus one must vote in favour 	<p>200 eligible voters</p> <p>- 100 must cast a ballot</p> <p>- of those 51 must vote in favour</p>
	3) Treaty Vote	<ul style="list-style-type: none"> Enrolled 16 years + 	<ul style="list-style-type: none"> 50% plus one of the total number of "eligible voters" 	<p>200 eligible voters</p> <p>- 101 must vote in favour</p>



Final Agreement Approval rates

	% of eligible voters	% of those who voted
Huu-ay-aht	72	90
Ka:'yu:k't'h/Che:k'ties7et'h'	62	71
Toquaht	78	85
Uchucklesaht	85	97
Yuulu?il?ath.	62	70



Ratification Experiences



Ratification Experiences:

- Huu-ay-aht Constitution objectives
 - involve people in development of the Constitution
 - provide information to allow for an informed decision
- Maa-nulth Treaty ratification objectives
 - educate about the treaty
 - encourage voters to participate in the votes



Some Challenges

- Feelings of not belonging
- Historic divisions in the Nation
- Anger over past issues
- High percentage of members live away from home
- “Non-contact” over extended periods
- Finding and keeping track of members
- Getting the team on the same page



Some Challenges

- Resources – human and financial
- “De-coding” complex issues for a wide variety of audiences
- Identifying what members want to know and making communications relevant to them
- Time! (when to meet, never enough time) Etc, etc ...!

All of these challenges lead to high communication costs!



Why it Worked:

- We educated our teams first
- Responsive to members (open and welcoming environment)
- Answered the questions using plain language and a variety of communication methods and materials
- A variety of members participated on the communications teams (including volunteers) – treaty team, administration, leadership, youth, elders, hereditary chiefs, family heads, technical support ...



... my personal opinion!

- Our teams:
 - truly cared about communicating with the people
 - believed in the messages they were delivering
 - shared a strong desire for a positive outcome
 - were supported by leaders who supported the plan and emphasized the key messages
 - worked long and hard



What was done

- Developed a communication plan as a team
- Much of the messaging was based on “before/after” treaty to provide members with a reference point of what they know
- Strategized on key messages (constantly)
- De-briefed (constantly) and discussed the results of communication efforts



What was done

- Prepared (over time) a variety of materials to support the key messages and communication objectives (and questions that arose from members)
- Identified and assigned appropriate presenters and speakers to specific topics/areas
- Compiled a database of citizens to track residency locations, preferences for meetings and/or contact etc. (and in preparation for the vote)



Communication Workers ...

- Enthusiasm is key! Provide training and support!
- Training: communication skills, facilitation skills, technical training (computer skills, layout/graphics, meeting and event coordination)
- Organizational abilities – tracking is critical
- Supportive of goals and objectives
- Trusted by members – open
- Youthful energy and vision for the future!



Communication Workers ...

- Provided basic training and figured out what their roles were!
 - finding and keeping track of members, gathering them to participate in information sessions, keeping in touch, circulating information, bring questions back to the team
- leadership and negotiating teams supported them with presentations, presenters, materials, communication objectives and plan (answered the questions)



Communication methods

- Community Meetings / gatherings / reunions (culture and sometimes just fun!); at home and away from home
- House-to-House visits (some scripted, some not)
- Youth Campaign (forum, gatherings)
- Council / Staff Campaign
- Telephone Campaign (personal contact – notify of meetings, seek opinions/input, schedule home visits)
- Website, videos/DVDs (overview, youth forum, history in process) – instills pride!



Communication tools

- Bulletins and brochures on specific topics on the treaty (try for 1 to 2 pagers)
- Question & Answer documents
- PowerPoint presentations – including “table-top” format for house visits
- Maps, visuals/graphics/photos/banners/videos
- Quotes!
- Deliver in person, door to door, mail, website



Some Best Practices

For Communications and Ratification



Some Best Practices - General

- Develop and implement a comprehensive communications strategy/plan
- Have a strategic plan and vision in place
- Engage citizens in many different ways, especially in direct personal 2-way communications ... respect all opinions
- Involve the entire team in communication efforts, it's not any 1 person's responsibility
- Visible leadership support for initiatives



Some Best Practices - General

- Bring administration and treaty teams together as soon as possible
- Learn from the experiences of other Nations
- Don't just communicate when you need something!
- Don't be complacent – always keep your eyes and ears open and be sure to address concerns of team members and citizens as early as possible



Some Best Practices - Specific

- Set out a calendar for meetings and topics to be communicated
- Appoint members of the team to facilitate and make presentations during the meetings
- Avoid covering more than two topics per meeting
- Actively pursue influential Band members, youth and other volunteers to assist in the campaign; include youth in the campaign wherever possible



Some Best Practices - Specific

- Incorporate home/family and personal visits
- Strategically appoint Team members to conduct specific house-to house visits
- Utilize telephone campaigns to keep in touch with members
- Ensure the person making the phone calls has an energetic and friendly voice and is supportive of the communication objectives



Some Best Practices - Specific

- Schedule sessions with Band Staff to inform and answer questions
- Obtain commitment from staff to participate positively in the campaign
- Host 'nation-building' events: Gatherings; Re-unions; Feasts; Picnics
- Develop and keep an up-to-date (daily), centralized database



Some Best Practices - Specific

- ... follow up on all commitments!
- Evaluate progress, share successes
- Discuss, discuss, discuss as a team
- Don't be afraid to make adjustments to the plan !

Treat people well – laughter, food, culture, family ...!



No vote is a “no vote”

If voters are enrolled and do not vote, they will count as a “no” vote due to the requirement for a % of those enrolled required to vote in favour

... assuming a 50% + 1 majority is required for approval

... 100 enrollees → 51 votes in favour required no matter how many enrollees vote



Importance of Getting Voters Out

Assuming approval rating is 50% + 1, and you have 100 individuals enrolled in the treaty, you need 51 votes in favour in order for the vote to pass.

Enrolled	Voted	In Favour (voted) (%)	Opposed (voted) (%)	% of enrolled in favour	Pass / Fail
100	51	50 (98%)	1 (2%)	50%	Fail
100	66	45 (68%)	29 (32%)	45%	Fail
100	80	55 (68%)	25 (32%)	55%	Pass



Key Messages based on our Vision